

## 2015-2018 ACTION PLAN

## For the Implementation of the Anti-Corruption Strategy of the Republic of Armenia

| Measure  | Expected outcome   |  |      |      | Responsible body  | Funding source                                    |
|--|--|--|------|------|---|---|
|  | 2015   | 2016   | 2017 | 2018 |   |   |
| <b>AREA OF STATE REVENUE COLLECTION</b>  |  |  |      |      |   |   |
| 1. Comprehensive study of corruption risks in the area of state revenue collection | The corruption risks in the area of state revenue collection are studied | Development and implementation of an anti-corruption programme in the area of state revenue collection on the basis of the study of corruption risks |      |      | Permanently functioning Expert Task Force composed of independent experts<br><br>Ministry of Finance of the Republic of Armenia | Funding sources not prohibited by the legislation |
| Measure  | Expected outcome   |  |      |      | Responsible body  | Funding source                                    |
|  | 2015   | 2016   | 2017 | 2018 |   |   |
| <b>POLICE SECTOR<br/>WITH REGARD TO PROVISION OF SERVICES TO CITIZENS</b>          |  |  |      |      |   |   |
| 2. Comprehensive study of  | The corruption risks in  | Development and implementation of an anti-corruption   |      |      | Permanently   | Funding sources not                               |

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| corruption risks in the police sector with regard to provision of services to citizens | the police sector are studied                            | programme in the police sector with regard to provision of services to citizens  |      |      | functioning Expert Task Force composed of independent experts<br>Police of the Republic of Armenia adjunct to the Government of the Republic of Armenia | prohibited by the legislation                     |
| Measure  | Expected outcome   |  |      |      | Responsible body  | Funding source                                    |
|  | 2015   | 2016   | 2017 | 2018 |   |   |
| <b>EDUCATION SECTOR</b>  |  |  |      |      |   |   |
| 3. Comprehensive study of corruption risks in the education sector                     | The corruption risks in the education sector are studied | Development and implementation of an anti-corruption programme in the education sector on the basis of corruption risk study |      |      | Permanently functioning Expert Task Force composed of independent experts<br><br>Ministry of Education and Science of the Republic of Armenia           | Funding sources not prohibited by the legislation |
| Measure  | Expected outcome   |  |      |      | Responsible body  | Funding source                                    |
|  | 2015   | 2016   | 2017 | 2018 |   |   |
| <b>HEALTH SECTOR</b>   |  |  |      |      |   |   |
| 4. Comprehensive study of corruption risks in the health sector                        | The corruption risks in the health sector are studied    | Development and implementation of an anti-corruption programme for the health sector on the basis of corruption risk study   |      |      | Permanently functioning Expert Task Force   | Funding sources not prohibited by the legislation |

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|  |  |  |  |  | composed of independent experts               |  |
|  |  |  |  |  | Ministry of Health of the Republic of Armenia |  |

| Measure  | Expected outcome |  |      |      | Responsible body   | Funding source                                    |
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|  | 2015             | 2016   | 2017 | 2018 |  |   |
| 5. Submitting recommendations on expansion of sector-specific anti-corruption programmes |                  | After adoption of 4 sector-specific programmes, other sectors have been studied and, where necessary, recommendations on expansion of sector-specific anti-corruption programmes have been submitted |      |      | Ministry of Justice of the Republic of Armenia<br><br>Other responsible bodies implementing anti-corruption policy in separate sectors | Funding sources not prohibited by the legislation |

| Measure | Expected outcome |      |      |      | Responsible body | Funding source |
|---------|------------------|------|------|------|------------------|----------------|
|         | 2015             | 2016 | 2017 | 2018 |                  |                |

**BUILDING UP OF A CLASS OF DECENT AND FAITHFUL PUBLIC SERVANTS**

|   |                                       |  |   |  |   |                        |
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| 6. Defining principles of ethics and rules of conduct by the Law of the Republic of Armenia "On public service" and, where necessary, by branch laws in | The international practice is studied | The recommendations on making amendments to the Law of the Republic of Armenia "On public service" | Where appropriate, relevant amendments have been made by the branch legislation |  | Civil Service Council of the Republic of Armenia (upon consent) | No funding is required |
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| <p>accordance with the fundamental principles of the rules of ethics for public servants or officials of EU and OECD countries</p>   |   | <p>have been submitted to the Staff of the Government of the Republic of Armenia; the legislative acts, where appropriate, have been amended in accordance with the fundamental principles of the rules of ethics for public servants or officials of EU and OECD countries, relevant amendment to the Law of the Republic of Armenia "On public service" has been made</p> |  |  | <p>Commission on Ethics of High-Ranking Officials of the Republic of Armenia (upon consent)</p> <p>Republican executive bodies of the state administration of the Republic of Armenia</p>                                    |                               |
| <p>7. Establishing units exercising supervision and control over the observance of requirements of the rules of conduct in the selected sectors of public service (ethics commissions or entities responsible for ethics-related issues), defining norms for establishment and activities thereof, ensuring their proper activity, defining obligation of submitting a report to the body coordinating their activity and the public</p> | <p>Units exercising supervision and control over the observance of requirements of the rules of conduct in the selected sectors of public service have been established.</p> <p>An obligation of submitting a report to the coordinating body and the public has been defined for them.</p> | <p>The sanctions applicable for violation of the rules of conduct and the procedure for application thereof have been clarified by the legislative acts</p>   |  |  | <p>Civil Service Council of the Republic of Armenia (upon consent)</p> <p>Commission on Ethics of High-Ranking Officials of the Republic of Armenia (upon consent)</p> <p>Ministry of Justice of the Republic of Armenia</p> | <p>No funding is required</p> |

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|  |                                       |  |   |  | Ministry of Territorial Administration and Emergency Situations of the Republic of Armenia  |   |
| 8. Appointing a body responsible for coordinating the activities of the units exercising supervision and control over the observance of requirements of the rules of conduct in the selected sectors of public service (ethics commissions or entities responsible for ethics-related issues). Providing methodological guidelines and conducting a training for those units by the given body | The international practice is studied | A body is appointed to coordinate the activity of the units exercising supervision and control over the observance of requirements of the rules of conduct in the selected sectors of public service (ethics commissions or entities responsible for ethics-related issues). | The body coordinating the activity of the units exercising supervision and control over the observance of requirements of the rules of conduct in the selected sectors of public service (ethics commissions or entities responsible for ethics-related issues) provides the above mentioned bodies with methodological guidelines and ensures their training |  | Civil Service Council of the Republic of Armenia (upon consent)<br><br>Commission on Ethics of High-Ranking Officials of the Republic of Armenia (upon consent)<br><br>Ministry of Justice of the Republic of Armenia | State Budget of the Republic of Armenia and other sources |
| 9. Introducing efficient mechanisms for cooperation between the units exercising supervision and control over the observance of requirements of the rules of conduct in the selected sectors of public service (ethics commissions or entities responsible for ethics-related issues), subdivisions of staff management and entities   | The international practice is studied | Develop an efficient mechanism for ensuring cooperation between the units exercising supervision and control over the observance of requirements of the rules of conduct in the selected sectors of public service (ethics   | Introduce an efficient mechanism for ensuring cooperation between the units exercising supervision and control over the observance of requirements of the rules of conduct in the selected sectors of public service (ethics  | An efficient mechanism for ensuring cooperation between the units exercising supervision and control over the observance of requirements of the rules of | Civil Service Council of the Republic of Armenia (upon consent)<br><br>Commission on Ethics of High-Ranking Officials of the Republic of Armenia  | No funding is required                                    |

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| responsible for the implementation of anti-corruption programmes in each state body  |   | commissions or entities responsible for ethics-related issues), subdivisions of staff management and entities responsible for the implementation of anti-corruption programmes in each state body                        | commissions or entities responsible for ethics-related issues), subdivisions of staff management and entities responsible for the implementation of anti-corruption programmes in each state body | conduct in the selected sectors of public service (ethics commissions or entities responsible for ethics-related issues), subdivisions of staff management and entities responsible for the implementation of anti-corruption programmes is introduced in all state bodies | (upon consent)<br><br>Ministry of Justice of the Republic of Armenia  |                        |
| 10. Providing the Commission on Ethics of High-Ranking Officials with relevant tools for studying, analysing and summing up the practice of observing the rules of conduct in the selected sectors of public service | The necessary studies have been conducted | The Commission on Ethics of High-Ranking Officials has been provided with relevant tools for studying, analysing and summing up the practice of observing the rules of conduct in the selected sectors of public service |   |  | Ministry of Justice of the Republic of Armenia<br><br>Commission on Ethics of High-Ranking Officials of the Republic of Armenia (upon consent)<br><br>Civil Service Council of the Republic of Armenia (upon consent) | No funding is required |

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| <p>11. Submitting recommendations on the overview of the procedure for the establishment of the Commission on Ethics of High-Ranking Officials and the election process of members thereof</p> | <p>The international practice is studied</p>  |  | <p>A recommendation has been submitted on the basis of the studies</p> |  | <p>Ministry of Justice of the Republic of Armenia<br/><br/>Commission on Ethics of High-Ranking Officials (upon consent)</p>   | <p>No funding is required</p>                                    |
| <p>12. Providing the Commission on Ethics of High-Ranking Officials with adequate resources</p>  | <p>The Commission on Ethics of High-Ranking Officials has been provided with a separate area. The Commission has a staff, separate budgetary funding.</p> |  |  |  | <p>Ministry of Finance of the Republic of Armenia<br/><br/>State Property Management Department adjunct to the Government of the Republic of Armenia</p>   | <p>State Budget of the Republic of Armenia and other sources</p> |
| <p>13. Establishing practically applicable institutional arrangements and legislative framework for preventing conflict of interests</p>   | <p>The international practice is studied</p>  | <p>Provisions on prevention of conflict of interests have been prescribed by the legislation. Practically applicable institutional arrangements for prevention of conflict of interests have been established.</p> |  |  | <p>Ministry of Justice of the Republic of Armenia<br/>Civil Service Council of the Republic of Armenia (upon consent)<br/><br/>Commission on Ethics of High-Ranking Officials of the Republic of Armenia</p> | <p>No funding is required</p>                                    |

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|   |                                       |  |   |  | (upon consent)   |                        |
| 14. Developing and adopting the draft law of the Republic of Armenia "On making amendments to the Law of the Republic of Armenia "On public service"" | The international practice is studied | The draft law of the Republic of Armenia <b>"On making amendments to the Law of the Republic of Armenia "On public service"" has been developed.</b> | The Law of the Republic of Armenia <b>"On public service"</b> has been amended. The scope of activities of public servants and officials incompatible with their duties, and other restrictions thereof has been revised by ensuring their clarity and predictability.<br><br>Commission on Ethics of High-Ranking Officials and the institutions specialised in separate sectors of public service have been vested with the power to submit recommendations on the application of legal enforcement measures against public servants and officials having violated the requirements of codes of conduct, including rules of conflict of |  | Ministry of Justice of the Republic of Armenia<br><br>Civil Service Council of the Republic of Armenia (upon consent)<br><br>Commission on Ethics of High-Ranking Officials of the Republic of Armenia (upon consent)<br>Ministry of Territorial Administration and Emergency Situations | No funding is required |



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|   |  |   | <p>interest, activities incompatible with the duties and other restrictions to competent entities or bodies.</p> <p>A liability for violation of the requirements of codes of conduct, including rules of conflict of interest, activities incompatible with the duties and other violations has been imposed.</p> |  |  |                               |
| <p>15. Vesting the organs exercising supervision and control over the observance of requirements of ethics-related issues with functions of identifying conflict of interests, activities incompatible with the duties and other restrictions in separate sectors of public service</p> | <p>The international practice is studied</p> | <p>The units exercising supervision and control over the observance of requirements of ethics-related issues have been vested with functions of identifying in separate sectors of public service conflict of interests, activities incompatible with the duties and other restrictions, as well functions of neutralisation thereof.</p> |  |  | <p>Civil Service Council of the Republic of Armenia (upon consent)</p> <p>Commission on Ethics of High-Ranking Officials of the Republic of Armenia (upon consent)</p> <p>Ministry of Justice of the Republic of Armenia</p> | <p>No funding is required</p> |

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| <p>16. Improving the system of declaration (financial disclosure) of assets and interests of public servants and officials</p>  | <p>The international practice is studied</p> | <p>Efficient measures have been undertaken to improve the system of declaration of assets and interests of public servants and officials</p> | <p>The scope of officials submitting declarations has been revised</p> <p>The draft decision of the Government of the Republic of Armenia "On making supplements and amendments to the Decision of the Government of the Republic of Armenia No 1835-N of 15 December 2011" has been developed, discussed with the concerned representatives of the civil society and the concerned agencies, and submitted to the Staff of the Government of the Republic of Armenia</p> | <p>Sanctions are imposed for failing to submit a declaration</p> | <p>Civil Service Council of the Republic of Armenia (upon consent)</p> <p>Commission on Ethics of High-Ranking Officials of the Republic of Armenia (upon consent)</p> <p>Ministry of Justice of the Republic of Armenia</p> <p>Ministry of Territorial Administration and Emergency Situations</p> | <p>No funding is required</p> |
| <p>17. Enhancing transparency and accessibility of the declaration process by enshrining in the law the procedures for submitting public clarifications or explanations on the verified declarations.</p> | <p>The international practice is studied</p> | <p>The draft law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On public</p>       | <p>The Law of the Republic of Armenia "On making amendments and supplements to the Law of the Republic of Armenia "On public</p>  |  | <p>Ministry of Justice of the Republic of Armenia</p> <p>Civil Service Council of the Republic of Armenia</p>   | <p>No funding is required</p> |

|  |                                       | service"" is developed. Procedures for submitting public clarifications or explanations on the verified declarations have been prescribed by the draft law                                 | service"" is adopted.   |  | (upon consent)<br><br>Commission on Ethics of High-Ranking Officials of the Republic of Armenia<br>(upon consent) |   |
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| Measure  | Expected outcome                      |  |   |  | Responsible body  | Funding source  |
|  | 2015                                  | 2016   | 2017  | 2018   |   |   |
| <b>ESTABLISHING AN EFFICIENT SYSTEM OF PUBLIC ADMINISTRATION</b>   |                                       |  |   |  |   |   |
| 18. Developing and implementing a complex programme for simplification of administration in the sector of public service   | The international practice is studied | A complex programme for simplification of administration in the sector of public service has been developed and approved.  | Fifty per cent of measures of the programme for simplification of administration is undertaken  | One hundred per cent of measures of the programme for simplification of administration is undertaken | Ministry of Justice of the Republic of Armenia  | No funding is required                                    |
| 19. Developing and implementing a complex programme on provision of electronic services in those areas of state-provided services, where the services have not yet been provided by electronic means | The international practice is studied | The complex programme on provision of electronic services in those areas of state-provided services, where the services have not yet been provided by electronic means, has been developed | The complex programme on provision of electronic services in those areas of state-provided services, where the services have not yet been provided by electronic means, has been introduced |  | Staff of the Government of the Republic of Armenia  | State Budget of the Republic of Armenia and other sources |
| 20. Conducting studies on  |                                       | Studies on   | Recommendations   |  | Ministry of Justice   | No funding is required                                    |

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| reasonableness of the time limits for state-provided services and submitting recommendations on improvement of legislation thereon                                      |   | reasonableness of the time limits for state-provided services are conducted   | on improvement of legislation on reasonableness of the time limits for state-provided services are submitted  |   | of the Republic of Armenia  |   |
| 21. Introducing systems of quality assessment of state-provided services  |   | The programme for introduction of the systems of quality assessment of state-provided services is developed   | The programme for introduction of the systems of the quality assessment of the state-provided services is developed and approved                                  | Experimental programmes are implemented | Staff of the Government of the Republic of Armenia  | State Budget of the Republic of Armenia and other sources |
| 22. Encouraging the state bodies to issue the licences by electronic means considering the possibility of issuing licences exclusively by electronic means              | Studies have been conducted in the state bodies | Technical conditions have been ensured in the state bodies. Relevant amendments have been made to the legislation.                                      | On the basis of the results of studies, the licences (at least licences issued by simple procedure) in the state bodies are issued by electronic means            |   | Staff of the Government of the Republic of Armenia<br><br>State bodies of the Republic of Armenia | State Budget of the Republic of Armenia and other sources |
| 23. Establishing and maintaining a state unified electronic register for the purpose of reducing administration in the area of issuance of licences by the state bodies | The international practice is studied           | State unified electronic register for the purpose of reducing administration in the area of issuance of licences by the state bodies has been developed | State unified electronic register for the purpose of reducing administration in the area of issuance of licences by the state bodies is established and effective |   | Ministry of Justice of the Republic of Armenia  | State Budget of the Republic of Armenia and other sources |
| 24. Revising the standards for issuance of licences in all  | The international practice is studied           | A working group is established as a result  | Fifty per cent of the standards for   | One hundred per cent of the             | Staff of the Government of the  | No funding is required                                    |

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| sectors; simplification of additional requirements to the extent possible  |  | of cooperation between public and private sectors. Discussions on the revision of the standards for issuance of licences in all sectors are conducted.       | issuance of licences is revised  | standards for issuance of licences is revised   | Republic of Armenia<br>State bodies concerned  |   |
| 25. Revising the electronic system of registration of legal entities and sole entrepreneurs in the electronic system of the State Register of the Legal Entities of the Ministry of Justice of the Republic of Armenia | The international practice is studied  | Discussions are conducted  | The system of electronic registration of legal entities and sole entrepreneurs in the electronic system of the State Register of the Legal Entities of the Ministry of Justice of the Republic of Armenia is revised | Electronic means of registration of a change of the head of the executive body and amendment to the statute are established | Ministry of Justice of the Republic of Armenia   | State Budget of the Republic of Armenia and other sources |
| 26. Appointing entities (person/unit) responsible for implementation of anti-corruption programmes in the republican executive bodies and enshrining the functions thereof in the relevant documents                   | Entities (person/unit) responsible for implementation of anti-corruption programmes are appointed in the republican executive bodies. Functions deriving from implementation of anti-corruption programmes are enshrined in the position passports of the responsible officials. | All the activities aimed at implementation of the anti-corruption programmes in all republican executive bodies are coordinated by the responsible entities. |  |   | Staff of the Government of the Republic of Armenia<br>Republican executive bodies of the Republic of Armenia | No funding is required                                    |

| 27. Appointing an official responsible for coordination of implementation of the anti-corruption programmes in all republican executive bodies (at least at the level of the chief of staff or deputy head of the body) | Officials responsible for coordination of implementation of the anti-corruption programmes are appointed in the republican executive bodies at least at the level of the chief of staff or deputy head of the body | Implementation of the anti-corruption programmes in all republican executive bodies are coordinated by the officials.                  |      |   | Staff of the Government of the Republic of Armenia<br><br>Republican executive bodies of the Republic of Armenia | No funding is required   |
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| 28. Training of entities responsible for implementation of anti-corruption programmes in the republican executive bodies  | The entities responsible for implementation of anti-corruption programmes in the republican executive bodies continuously undergo trainings  |  |      | Ministry of Justice of the Republic of Armenia<br><br>Law Institute of the Ministry of Justice of the Republic of Armenia | State Budget of the Republic of Armenia  |                          |
| Measure   | Expected outcome   |  |      |   | Responsible body   | Funding source           |
|   | 2015   | 2016   | 2017 | 2018  |  |                          |
| <b>ESTABLISHING A TRANSPARENT AND ACCOUNTABLE GOVERNANCE SYSTEM</b>   |  |  |      |   |  |                          |
| 29. Revising the time limits for provision of information by the state bodies   | The time limits for provision of information by the state bodies are revised   | A recommendation on making legislative amendments concerning time limits for provision of information is submitted by the state bodies |      |   | Ministry of Justice of the Republic of Armenia   | No funding is required   |
| 30. Analysing the Law of the  | The international  | The Law of the   |      |   | Ministry of Justice of   | No financing is required |

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| Republic of Armenia "On freedom of information", if necessary, making amendments and supplements thereto by bringing it in line with international standards                        | practice has been studied   | Republic of Armenia "On freedom of information" has been analysed. In case of necessity, a recommendation for making amendments and supplements thereto by bringing the Law in line with the international standards has been submitted |                                   |   | the Republic of Armenia   |   |
| 31. Developing secondary legislative acts deriving from the Law of the Republic of Armenia "On freedom of information"  | The secondary legislative acts deriving from the Law of the Republic of Armenia "On freedom of information" are developed   | The secondary legislative acts deriving from the Law of the Republic of Armenia "On freedom of information" are approved  |                                   |   | Ministry of Justice of the Republic of Armenia  | No funding is required                                    |
| 32. Discussing issues on prevention and fight against corruption during the sittings of the Public Council of the Republic of Armenia   | The issues on prevention and fight against corruption are discussed during the sittings of the Public Council of the Republic of Armenia. Public awareness on the existence, reasons, gravity of corruption and harm caused by it is raised. The information concerning discussions on the mentioned issues is published and available to public. |   |                                   |   | Public Council of the Republic of Armenia (upon consent)  | No funding is required                                    |
| 33. Training of public servants on the topics of fight against corruption, establishing lawfulness/integrity and skills on application of the legislation on freedom of information | Ten courses have been conducted.  | The courses have been completed. Two hundred public servants have been trained.   | Five courses have been conducted. | The courses have been completed. One hundred public servants have been trained. | Civil Service Council of the Republic of Armenia (upon consent)<br>Ministry of Territorial Administration and | State Budget of the Republic of Armenia and other sources |

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|   |   |   |  |  | Emergency Situations of the Republic of Armenia   |   |
| 34. Developing and approving guidelines for assessing the compliance with the rules of ethics in the process of selecting state servants  | Guidelines are developed which allow to assess the compliance with the rules of ethics in the process of selecting state servants | The guidelines for assessing the compliance with the rules of ethics in the process of selecting state servants are approved                  |  |  | Ministry of Justice of the Republic of Armenia<br>Commission on Ethics of High-Ranking Officials of the Republic of Armenia (upon consent)<br>Civil Service Council of the Republic of Armenia (upon consent) | Funding sources not prohibited by the legislation |
| 35. Submitting recommendations on introduction of additional standards for selection and promotion of state servants  | Recommendations on introduction of additional standards for selection and promotion of state servants are submitted               |   |  |  | Ministry of Justice of the Republic of Armenia<br>Civil Service Council of the Republic of Armenia (upon consent)   | No financing is required                          |
| 36. Introducing mechanisms for filling the vacant positions on a competitive basis in those state bodies, wherein the vacant positions are filled without a competition, as well as appointing a body authorised to | Studies have been carried out.  | A recommendation on introduction of mechanisms for filling the vacant positions in the state bodies on a competitive basis has been submitted | Mechanisms for filling the vacant positions in the state bodies on a competitive basis are introduced. | An authorised state body is appointed, which coordinates and carries out monitoring of | Civil Service Council of the Republic of Armenia (upon consent)<br>Ministry of Justice of the Republic of   | No financing is required                          |



| coordinate the process of filling the vacant positions and carry out its monitoring  |   |  |  |      | the process of filling the vacant positions | Armenia  |   |
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| 37. Submitting recommendations on defining minimum standards for publicity of the activities of political decision-makers  | The international practice is studied   | Recommendations on defining minimum standards for publicity of the activities of political decision-makers are submitted                               |  |      |   | Ministry of Justice of the Republic of Armenia | No financing is required                                  |
| 38. Developing and implementing a programme for organisations funded from the state budget and corresponding to certain standards to undergo mandatory independent audit | Standards have been defined, and the organisations corresponding to them and funded from the state budget, must undergo independent audit. The programme for independent audit is developed | The programme to undergo mandatory independent audit for organisations funded from the state budget and corresponding to certain standards is underway | The level of publicity of audit opinions has increased   |      |   | Ministry of Finance of the Republic of Armenia | State budget of the Republic of Armenia and other sources |
| Measure  | Expected outcome  |  |  |      | Responsible body                            | Funding source                                 |   |
|  | 2015  | 2016   | 2017   | 2018 |   |  |   |
| ESTABLISHING A PARTICIPATORY GOVERNANCE SYSTEM   |   |  |  |      |   |  |   |
| 39. Regulating the procedure and formats for organising and conducting public hearings and discussions at legislative level  | The international practice is studied   | A recommendation on the procedure and formats for organising and conducting public hearings and discussions is submitted                               | The procedure and formats for organising and conducting public hearings and discussions are regulated at legislative level |      |   | Ministry of Justice of the Republic of Armenia | No financing is required                                  |
| 40. Introducing separate tools of  | Discussions on technical  | Separate tools of e-democracy are introduced;  | electronic   |      |   | Staff of the                                   | State Budget of the Republic of                           |

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| e-democracy   | solutions are conducted  | opinion polls, electronic voting, collection of new recommendations and other methods are used  |  |   | Government of the Republic of Armenia              | Armenia and other sources |
| 41. Cooperating with specialised civil society organisations aimed at reducing corruption risks.  | Submitting recommendations and joint analyses conducted with the use of potential and knowledge of the civil society to carry out effective monitoring for the purpose of improving the quality of services provided to the society and reducing corruption risks in the sector. |   |  | Ministry of Justice of the Republic of Armenia<br><br>Other state bodies concerned<br><br>Non-Governmental Organisations (upon consent) | Funding sources not prohibited by the legislation  |                           |
| 42. Submitting recommendations and draft legal acts, in cooperation with civil society organisations, on introducing a monitoring system for implementation of state programmes and provision of public services  | The recommendations on introducing a monitoring system for implementation of state programmes and provision of public services are submitted   | The legal acts on introducing a monitoring system for implementation of state programmes and provision of public services are developed and submitted   |  |   | Staff of the Government of the Republic of Armenia | No funding is required    |
| 43. Making amendments and supplements to the model rules of procedure of the Boards/Councils of the Ministries of the Republic of Armenia approved by the decision of the Government of the Republic of Armenia N 47 of 20 November 2008, which:<br><br>- will specify and distinguish functions of the boards and councils, clarify the composition, | The international practice is studied<br><br>The recommendations on amendments of legal acts/model rules of procedure are developed<br><br>Public discussions have been conducted, and the package amended on the basis thereof has been   | Amendments and supplements are made to the model rules of procedure of the Boards/Councils of the Ministries of the Republic of Armenia approved by the Protocol Decision N 47 of 20 November 2008 of the sitting of the Government of the Republic of Armenia;<br><br>- the functions of the boards and councils have been specified and distinguished, the composition, rights and obligations of the member parties thereof have been clarified;<br><br>- open and transparent procedure for the establishment of councils and activities thereof, as well as the criteria for representativeness of the CSOs and professional qualifications have been defined; |  |   | Ministry of Justice of the Republic of Armenia     | No funding is required    |

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| <p>rights and obligations of the member parties thereof;</p> <ul style="list-style-type: none"> <li>- will define open and transparent procedures for establishment of the councils and activities thereof, as well as the criteria for representativeness of the CSOs and professional qualifications;</li> <li>- will define the introduction of an electronic reporting system in the official websites of the ministries and the Government for the purpose of making the public suggestions, official comments thereon and the annual report on the activities of the participatory advisory bodies transparent and available.</li> </ul> | <p>submitted to the Government of the Republic of Armenia for approval</p>  | <p>- introduction of an electronic reporting system in the official websites of the ministries and the Government has been defined for the purpose of making the public suggestions and official comments thereon, the annual report on the activities of the participatory advisory bodies transparent and available.</p> |  |   |  |  |
| <p>44. Creating a general online platform for publishing draft normative legal acts developed by state administration bodies</p>   | <p>1. Discussions on technical solutions are conducted</p> <p>2. Legal grounds have been established for the draft normative legal acts to be published</p> | <p>Courses for the responsible specialists of the agencies are conducted</p>   | <p>The general online platform for publishing draft normative legal acts developed by state administration bodies is created</p>         | <p>The draft normative legal acts developed by the agencies are published in the created platform</p> | <p>Ministry of Justice of the Republic of Armenia</p>            | <p>State Budget of the Republic of Armenia and other sources</p> |
| <p>45. Creating and updating websites for the communities of Armenia with population of 20 000 and more, publishing all the</p>  | <p>Procurement of technical equipment and website creation services is carried out.</p>   | <p>Informative websites of communities with population of 20 000 and more are created</p>  | <p>The websites of communities with population of 20 000 and more are operated, the sessions of the Council of Elders and LSGO press</p> | <p>Ministry of Territorial Administration and Emergency</p>   | <p>State Budget of the Republic of Armenia and other sources</p> |  |

| legal acts adopted by the community authority, notifying on the sessions of the Council of Elders, public discussions and hearings, as well as online broadcasting of the sessions of the Council of Elders |   | with the possibility for the public to make comments<br><br>Courses have been organised for the relevant officers of the communities  | conferences are broadcasted online. |      | Situations of the Republic of Armenia<br><br>Marzpetarans of the Republic of Armenia<br><br>Communities of the Republic of Armenia (upon consent)   |                        |
|---|---|---|-------------------------------------|------|---|------------------------|
| Measure   | Expected outcome                            |   |                                     |      | Responsible body  | Funding source         |
|   | 2015  | 2016  | 2017                                | 2018 |   |                        |
| <b>Imposing Adequate Sanctions for a Corrupt Conduct and Effective Investigation thereof</b>  |   |   |                                     |      |   |                        |
| 46. Conducting an analysis on the types of liabilities in force for officials for corruption-related offences by comparing them with the international practice   | The international practice has been studied | An analysis on the types of liabilities in force for officials for corruption-related offences by comparing them with the international practice has been conducted. The analysis has been conducted by comparing it with the international practice and studies. |                                     |      | Ministry of Justice of the Republic of Armenia<br><br>Prosecutor General's Office of the Republic of Armenia (upon consent)<br><br>Special Investigation Service of the Republic of Armenia (upon consent)<br><br>Investigative Committee of the Republic of Armenia (upon consent) | No funding is required |

|   |                                       |                           |   |  |   |   |
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|   |                                       |                           |   |  | Police of the Republic of Armenia adjunct to the Government of the Republic of Armenia  |   |
| 47. Conducting analysis on appropriateness of criminalising illicit enrichment  | The international practice is studied | Discussions are conducted | A recommendation on appropriateness of imposing a criminal or administrative liability for illicit enrichment has been submitted                                  |  | Ministry of Justice of the Republic of Armenia<br><br>Non-Governmental Organisations (upon consent)   | Funding sources not prohibited by the legislation |
| 48. Developing and implementing an action plan aimed at putting the institutional arrangements ensuring effectiveness of investigation of corruption-related offences into action | The international practice is studied | Discussions are conducted | The action plan, aimed at putting the institutional arrangements ensuring effectiveness of investigation of corruption-related offences into action, is developed | The action plan, aimed at putting the institutional arrangements ensuring effectiveness of investigation of corruption-related offences into action, is approved | Ministry of Justice of the Republic of Armenia<br><br>Prosecutor General's Office of the Republic of Armenia (upon consent)<br><br>Special Investigation Service of the Republic of Armenia (upon consent)<br><br>Investigative Committee of the Republic of Armenia (upon consent) | No financing is required                          |

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|   |                                       |  |  |  | Police of the Republic of Armenia adjunct to the Government of the Republic of Armenia   |                          |
| 49. Submitting a recommendation on the possibility and appropriateness of clearly distinguishing the subordination of preliminary investigation bodies investigating criminal cases of corruption | The international practice is studied | A recommendation on the possibility and appropriateness of clearly distinguishing the subordination of preliminary investigation bodies investigating criminal cases of corruption is submitted. The nature of those criminal offences, as well as the peculiarities of persons accused of having committed them, have been taken into account while submitting the recommendation |  |  | <p>Ministry of Justice of the Republic of Armenia</p> <p>Prosecutor General's Office of the Republic of Armenia (upon consent)</p> <p>Special Investigation Service of the Republic of Armenia (upon consent)</p> <p>Investigative Committee of the Republic of Armenia (upon consent)</p> <p>Police of the Republic of Armenia adjunct to the Government of the Republic of Armenia</p> | No financing is required |

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| <p>50. Developing a scientifically substantiated and uniform methodology for investigation of corruption crimes and exercising control over them</p> | <p>The international practice is studied</p> | <p>A recommendation on developing a scientifically substantiated and uniform methodology for investigation of corruption crimes and control over them has been submitted</p> | <p>The scientifically substantiated and uniform methodology for investigation of corruption crimes and exercising control over them is developed</p> | <p>Ministry of Justice of the Republic of Armenia</p> <p>Prosecutor General's Office of the Republic of Armenia (upon consent)</p> <p>Special Investigation Service of the Republic of Armenia (upon consent)</p> <p>Investigative Committee of the Republic of Armenia (upon consent)</p> <p>Police of the Republic of Armenia adjunct to the Government of the Republic of Armenia</p> <p>Yerevan State University (upon consent)</p> <p>Academy of Justice</p> | <p>No financing is required</p> |
|--|--|--|--|---|---------------------------------|

| Measure   | Expected outcome  |   |  |  | Responsible body  | Funding source         |
|---|---|---|--|--|---|------------------------|
|   | 2015  | 2016  | 2017   | 2018   |   |                        |
| <b>Undertaking Efficient Measures for Enhancing and Strengthening Public Confidence in Bodies Fighting Against Corruption</b> |   |   |  |  |   |                        |
| 51. Establishing guarantees of legal protection of persons reporting corruption crimes by law                                 | The international practice has been studied                         | Developing a legislative package                        | Submitting the legislative package to the Staff of the Government of the Republic of Armenia | The legal acts establishing guarantees of legal protection of persons reporting on corruption crimes are adopted | Ministry of Justice of the Republic of Armenia<br><br>Prosecutor General's Office of the Republic of Armenia (upon consent)<br><br>Special Investigation Service of the Republic of Armenia (upon consent)<br><br>Investigative Committee of the Republic of Armenia (upon consent)<br><br>Police of the Republic of Armenia adjunct to the Government of the Republic of Armenia | No funding is required |
| 52. Undertaking efficient measures for enhancing and strengthening public confidence  | The public is regularly notified about the investigation process of | Information on dismissal of state servants or penalties | There are mechanisms established in all  | Improvement of systems of statistics and   | Ministry of Justice of the Republic of Armenia  | No funding is required |



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| in bodies fighting against corruption | corruption-related offences and results thereof. Summarised information on the established disciplinary, administrative and judicial practice is published | imposed against them is regularly provided to the public; the substantiations are made public taking into consideration the protection of personal data and provision of other guarantees. | public institutions on reporting the relevant bodies on the corruption-related offences, and a campaign is carried out among public servants to raise the awareness on such mechanisms | reports on corruption-related offences | Prosecutor General's Office of the Republic of Armenia (upon consent)<br><br>Special Investigation Service of the Republic of Armenia (upon consent)<br><br>Investigative Committee of the Republic of Armenia (upon consent)<br><br>Police of the Republic of Armenia adjunct to the Government of the Republic of Armenia |  |
|---------------------------------------|--|--|--|--|---|--|

| Measure  | Expected outcome  |      |   |      | Responsible body                                   | Funding source                                    |
|--|---|------|---|------|--|---|
|  | 2015  | 2016 | 2017  | 2018 |  |   |
| 53. Developing and introducing a system of monitoring indicators for 2015-2018 Action Plan for Implementation of Anti-Corruption Strategy of the Republic of Armenia | The system of monitoring indicators for 2015-2018 Action Plan for Implementation of Anti-Corruption Strategy of the Republic of Armenia has been developed and introduced |      | The monitoring of 2015-2018 Action Plan for Implementation of Anti-Corruption Strategy of the Republic of Armenia is conducted in accordance with the developed system of indicators. |      | Staff of the Government of the Republic of Armenia | Funding sources not prohibited by the legislation |

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| 54. Conducting a study on the institutional system for fight against corruption |  |  | Studies have been conducted on the existing institutional system for fight against corruption; the international practice and the package recommended for establishing an independent anti-corruption body has been studied. | Ministry of Justice of the Republic of Armenia | Funding sources not prohibited by the legislation |
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